

#### **Unknown Unknowns**





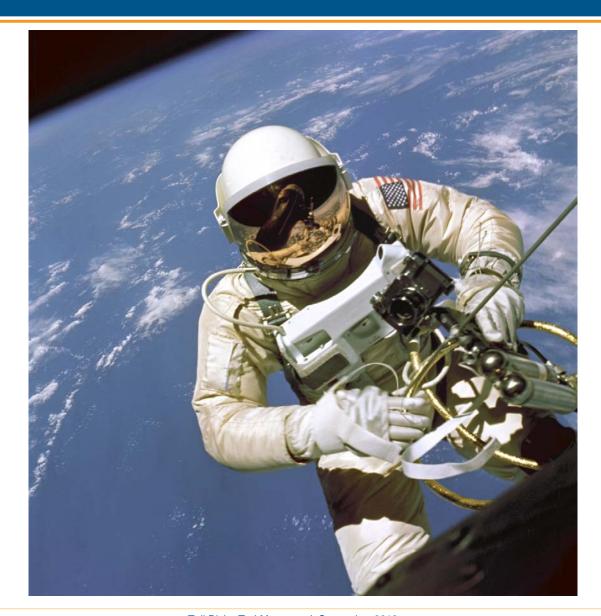
"There are known knowns; there are things we know that we know.

There are known unknowns; that is to say, there are things that we now know we don't know.

But there are also unknown unknowns – there are things we do not know we don't know."

Donald Rumsfeld, February 12, 2002

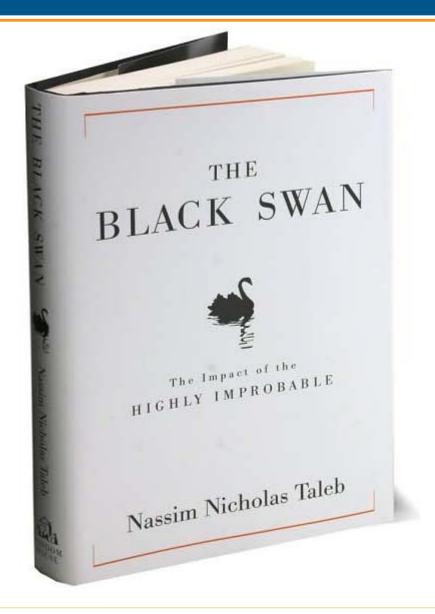




Source: NASA

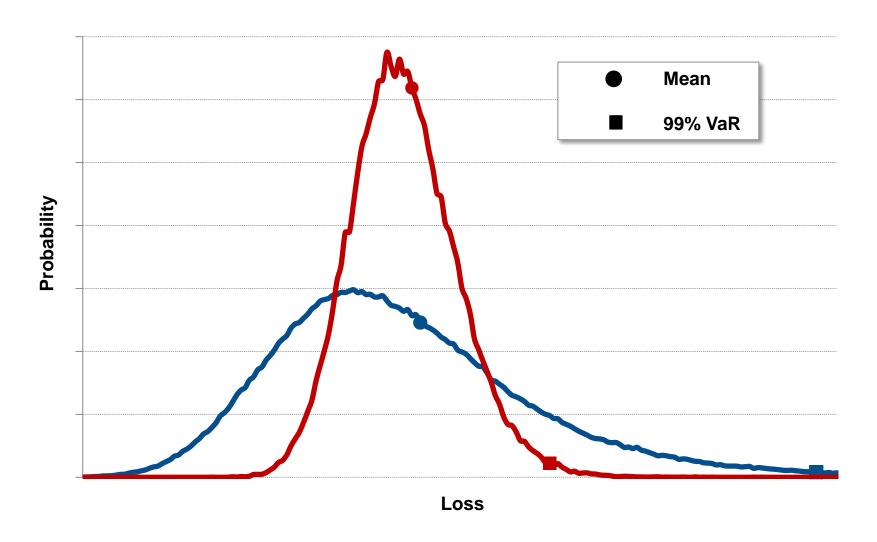
### The Black Swan





Source: Google Images

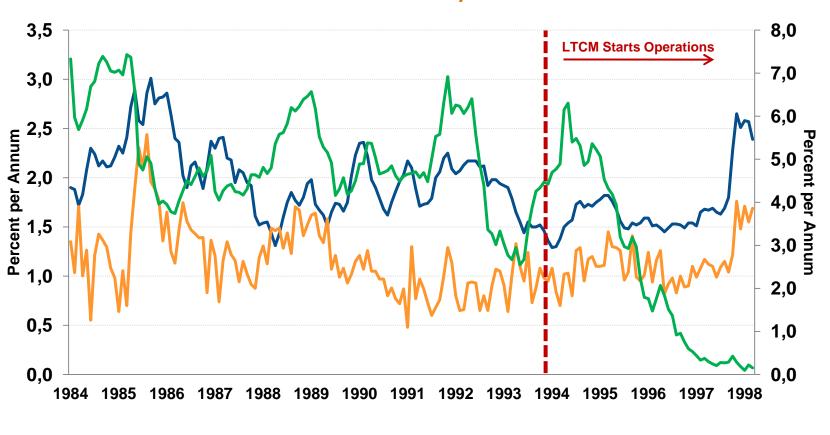




# Long Term Capital Management



#### **Bond Yield Spreads**





Source: Federal Reserve Board, Deutsche Bundesbank, Banca D'Italia, Bloomberg, Haver Note: BBB-10 yr Treasury and MBS-Treasury graphed on primary Y-axis; Italian-German Yield Spread graphed on secondary Y-Axis

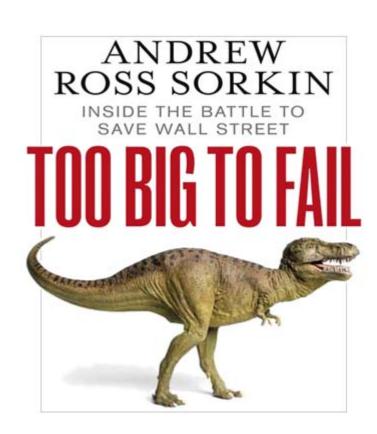
### 2008 Financial Crisis



1. Tail Risk- Housing Market

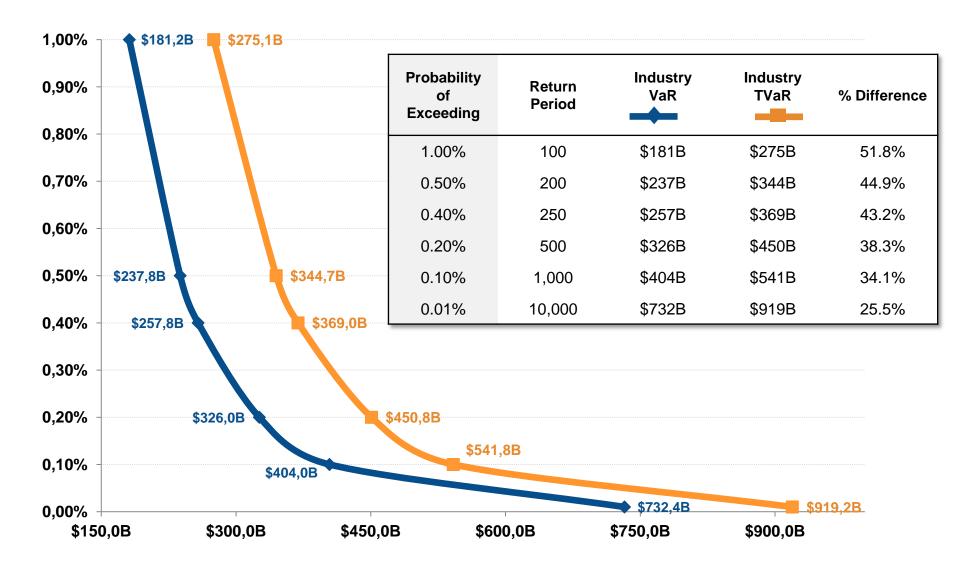
2. Liquidity – Collateral

3. Leverage – 40 to 1



### Industry Natural Catastrophe Losses





## Catastrophe Models



#### Tale of Two Tails

